SUPPLEMENTMAL INFORMATION FOR THE COMPLETION OF
THE INITIAL STRATEGY IMPLEMENTATION PLAN

The Initial Strategy Implementation Plan (ISIP) User's Guide provided by Office for Domestic Preparedness (ODP) is very helpful and easy to follow. However, there are a few items specific to California that need to be clarified and are described below.

Step 1 – Program Award Information – Date Subgrant Awarded

Do not enter a date here because subgrants have not officially been awarded. Leaving blank the "date subgrant awarded" will not affect any other portion of the ISIP.

Step 1 – Program Award Information – Allocations

Homeland Security Grant Program (HSGP) – Use the amounts listed for the Operational Area in Appendix A of the FY 04 HSGP Grant Guide for Local Governments.
Urban Areas Security Initiative (UASI) – Use the amounts listed for the your jurisdiction on Page 7 of the FY 04 UASI Grant Guide for Local Governments.

Step 2 – Project Detail

Even though the State Strategy supplied is a revised draft, complete the ISIP using the identified Goals and Objectives in the Revised State Strategy - DRAFT.

Step 3 – Allocation of Funds

The State Grant Guide contains many more activities than the ISIP. The following crosswalk is being provided to assist with determining which ISIP activity to use for the activity selected from the Grant Guide. NOTE: Since the issuance of the State Grant Guide, a new activity was added for costs related to the most recent Orange Alert period (see highlighted area below).

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
SHSP	Planning	Establishment or enhancement of mutual aid agreements.	Planning	Develop and Enhance Plans and Protocols
SHSP	Planning	Development or enhancement of emergency operations plans and operating procedures.	Planning	Develop and Enhance Plans and Protocols
SHSP	Planning	Development of terrorism prevention/deterrence plans.	Planning	Develop and Enhance Plans and Protocols
SHSP	Planning	Development or enhancement of response and recovery plans.	Planning	Develop and Enhance Plans and Protocols
SHSP	Planning	Development or enhancement of cyber security plans.	Planning	Develop and Enhance Plans and Protocols
SHSP	Planning	Development or enhancement of cyber risk mitigation plans.	Planning	Develop and Enhance Plans and Protocols

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
SHSP	Planning	Development of communications and interoperability protocols and solutions.	Planning	Develop and Enhance Plans and Protocols
SHSP	Planning	Coordination of citizen and family preparedness plans and programs, including donations programs and volunteer initiatives.	Planning	Develop and Enhance Plans and Protocols
SHSP	Planning	Conducting point vulnerability assessments at critical infrastructure and development of remediation/security plans.	Planning	Develop or Conduct Assessments
SHSP	Planning	Conducting cyber risk and vulnerability assessments.	Planning	Develop or Conduct Assessments
SHSP	Planning	Development or enhancement of continuity of operations and continuity of government plans.	Planning	Develop and Enhance Plans and Protocols
SHSP	Planning	Conferences to facilitate eligible planning activities, including local or regional program implementation meetings.	Planning	These activities should be included in the appropriate subcategory to which it relates.
LETPP	Planning	Development of and participation in information/intelligence sharing groups.	Planning	Develop, Coordinate, Implement or Evaluate Programs, Groups, Councils or Teams
LETPP	Planning	Point vulnerability analyses and assessments.	Planning	Develop or Conduct Assessments
LETPP	Planning	Development and review of site security buffer zone plans.	Planning	Develop and Enhance Plans and Protocols
LETPP	Planning	Soft target security planning (public gatherings).	Planning	Develop and Enhance Plans and Protocols
LETPP	Planning	Development, implementation and review of Area Maritime Security Plans for ports, waterways, and coastal areas.	Planning	Develop and Enhance Plans and Protocols
LETPP	Planning	Updating and refining threat matrices.	Planning	Develop and Enhance Plans and Protocols
LETPP	Planning	Conducting local or regional implementation meetings.	Planning	Develop, Coordinate, Implement or Evaluate Programs, Groups, Councils or Teams
LETPP	Planning	Developing or updating local or regional communications plans.	Planning	Develop and Enhance Plans and Protocols

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
LETPP	Planning	Development or enhancement of cyber security plans.	Planning	Develop and Enhance Plans and Protocols
LETPP	Planning	Development or enhancement of cyber risk mitigation plans.	Planning	Develop and Enhance Plans and Protocols
LETPP	Planning	Conducting cyber risk and vulnerability assessments.	Planning	Develop or Conduct Assessments
CCP	Planning	Collecting information on existing resources and volunteer activities within the community.	Planning	Develop and Enhance Plans and Protocols
CCP	Planning	Meetings of the Citizen Corps Council and other community stakeholders.	Planning	Develop, Coordinate, Implement or Evaluate Programs, Groups, Councils or Teams
CCP	Planning	A system to track activities and participants (in compliance with applicable privacy laws.)	Planning	Develop and Enhance Plans and Protocols
CCP	Planning	Website maintenance.	Planning	Develop and Enhance Plans and Protocols
CCP	Planning	Travel expenses for staff and/or volunteers to attend meetings or training sessions.	Planning	These costs should be included in the appropriate subcategory to which it relates.
CCP	Planning	Survey methodologies to assess citizen preparedness, training, and volunteerism.	Planning	Develop and Enhance Plans and Protocols
CCP	Planning	Hiring of full or part-time staff or contractors/consultants to assist with any of the above activities.	Planning	These activities should be included in the appropriate subcategory to which it relates.
CCP	Planning	Conducting local or regional program implementation meetings.	Planning	Develop, Coordinate, Implement or Evaluate Programs, Groups, Councils or Teams
CCP	Planning	Development of the Citizen Corps Program Strategic Implementation Plan and Volunteer Resources Management Annex.	Planning	Develop and Enhance Plans and Protocols
CCP	Public Education / Outreach	Public education and outreach activities.	Planning	Citizen Corps Public Education / Outreach
CCP	Volunteer Program	The establishment or enhancement of volunteer program and volunteer recruitment efforts.	Planning	Establish, Enhance or Evaluate Citizen Corps-related Volunteer Programs

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
UASI	Planning	Establishment or enhancement of mutual aid agreements.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Development or enhancement of emergency operations plans and operating procedures.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Development of terrorism prevention/deterrence plans.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Development or enhancement of response and recovery plans.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Development or enhancement of cyber security plans.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Development or enhancement of cyber risk mitigation plans.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Development of communications and interoperability protocols and solutions.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Coordination of citizen and family preparedness plans and programs, including donations programs and volunteer initiatives.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Conducting point vulnerability assessments at critical infrastructure and development of remediation/security plans.	Planning	Develop or Conduct Assessments
UASI	Planning	Conducting cyber risk and vulnerability assessments.	Planning	Develop or Conduct Assessments
UASI	Planning	Development or enhancement of continuity of operations and continuity of government plans.	Planning	Develop and Enhance Plans and Protocols
UASI	Planning	Conferences to facilitate eligible planning activities, including local or regional program implementation meetings.	Planning	These costs should be included in the appropriate subcategory to which it relates.

| Program | Per State Grant Guide | | Per ISIP (Program Narrative and Budget Worksheet) | |
	Category	Activity	Solution Area	Sub Category
LETPP	Organization	Eligible organizational activities include participating in information, investigative and intelligence sharing activities specifically related to homeland security. This includes activities such as Anti-Terrorism Task Forces, Joint Terrorism Task Forces, Area Maritime Security Committees (as required by the Maritime Transportation Security Act of 2002), and Terrorism Early Warning Groups.	Organization	Overtime for Information, Investigative, and Intelligence Sharing Activities
LETPP	Organization	NEW: Orange Alert Costs for the period December 21, 2003 through February 6, 2004	Organization	Orange Alert Costs
UASI	Organization	NEW: Orange Alert Costs for the period December 21, 2003 through February 6, 2004	Organization	Orange Alert Costs
SHSP	Equipment	Personal Protective Equipment (PPE)	Equipment	Personal Protective Equipment (PPE)
SHSP	Equipment	Explosive Device Mitigation and Remediation Equipment	Equipment	Explosive Device Mitigation and Remediation Equipment
SHSP	Equipment	CBRNE Search and Rescue Equipment	Equipment	CBRNE Search and Rescue Equipment
SHSP	Equipment	Interoperable Communications Equipment	Equipment	Interoperable Communications Equipment
SHSP	Equipment	Detection Equipment	Equipment	Detection Equipment
SHSP	Equipment	Decontamination Equipment	Equipment	Decontamination Equipment
SHSP	Equipment	Physical Security Enhancement Equipment	Equipment	Physical Security Enhancement Equipment
SHSP	Equipment	Terrorism Incident Prevention Equipment	Equipment	Terrorism Incident Prevention Equipment
SHSP	Equipment	CBRNE Logistical Support Equipment	Equipment	CBRNE Logistical Support Equipment
SHSP	Equipment	CBRNE Incident Response Vehicles	Equipment	CBRNE Incident Response Vehicles
SHSP	Equipment	Medical Supplies and Limited Types of Pharmaceuticals	Equipment	Medical Supplies and Limited Types of Pharmaceuticals
SHSP	Equipment	CBRNE Reference Materials	Equipment	CBRNE Reference Materials

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
SHSP	Equipment	Agricultural Terrorism Prevention, Response and Mitigation Equipment	Equipment	Agricultural Terrorism Prevention, Response and Mitigation Equipment
SHSP	Equipment	CBRNE Response Watercraft	Equipment	CBRNE Response Watercraft
SHSP	Equipment	CBRNE Aviation Equipment	Equipment	CBRNE Aviation Equipment
SHSP	Equipment	Cyber Security Enhancement Equipment	Equipment	Cyber Security Enhancement Equipment
SHSP	Equipment	Intervention Equipment	Equipment	Intervention Equipment
SHSP	Equipment	Other Authorized Equipment and Related Costs	Equipment	Other Authorized Equipment
LETPP	Equipment	Personal Protective Equipment (PPE)	Equipment	Personal Protective Equipment (PPE)
LETPP	Equipment	Explosive Device Mitigation and Remediation Equipment	Equipment	Explosive Device Mitigation and Remediation Equipment
LETPP	Equipment	Interoperable Communications Equipment	Equipment	Interoperable Communications Equipment
LETPP	Equipment	Physical Security Enhancement Equipment	Equipment	Physical Security Enhancement Equipment
LETPP	Equipment	Terrorism Incident Prevention Equipment	Equipment	Terrorism Incident Prevention Equipment
LETPP	Equipment	CBRNE Logistical Support Equipment	Equipment	CBRNE Logistical Support Equipment
LETPP	Equipment	CBRNE Incident Response Vehicles	Equipment	CBRNE Incident Response Vehicles
LETPP	Equipment	CBRNE Reference Materials	Equipment	CBRNE Reference Materials
LETPP	Equipment	CBRNE Response Watercraft	Equipment	CBRNE Response Watercraft
LETPP	Equipment	Intervention Equipment	Equipment	Intervention Equipment
LETPP	Equipment	Cyber Security Enhancement Equipment	Equipment	Cyber Security Enhancement Equipment
LETPP	Equipment	Other Authorized Equipment and Related Costs	Equipment	Other Authorized Equipment
CCP	Equipment	Outfitting CERT members with a hard hat, safety vest, goggles, and gloves.	Equipment	CERT Team Member and Volunteer Responder Equipment
CCP	Equipment	Personal protective equipment for volunteer responders.	Equipment	CERT Team Member and Volunteer Responder Equipment

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
CCP	Equipment	Equipment related to specific training or volunteer assignments.	Equipment	CERT Team Member and Volunteer Responder Equipment
UASI	Equipment	Personal Protective Equipment (PPE)	Equipment	Personal Protective Equipment (PPE)
UASI	Equipment	Explosive Device Mitigation and Remediation Equipment	Equipment	Explosive Device Mitigation and Remediation Equipment
UASI	Equipment	CBRNE Search and Rescue Equipment	Equipment	CBRNE Search and Rescue Equipment
UASI	Equipment	Interoperable Communications Equipment	Equipment	Interoperable Communications Equipment
UASI	Equipment	Detection Equipment	Equipment	Detection Equipment
UASI	Equipment	Decontamination Equipment	Equipment	Decontamination Equipment
UASI	Equipment	Physical Security Enhancement Equipment	Equipment	Physical Security Enhancement Equipment
UASI	Equipment	Terrorism Incident Prevention Equipment	Equipment	Terrorism Incident Prevention Equipment
UASI	Equipment	CBRNE Logistical Support Equipment	Equipment	CBRNE Logistical Support Equipment
UASI	Equipment	CBRNE Incident Response Vehicles	Equipment	CBRNE Incident Response Vehicles
UASI	Equipment	Medical Supplies and Limited Types of Pharmaceuticals	Equipment	Medical Supplies and Limited Types of Pharmaceuticals
UASI	Equipment	CBRNE Reference Materials	Equipment	CBRNE Reference Materials
UASI	Equipment	Agricultural Terrorism Prevention, Response and Mitigation Equipment	Equipment	Agricultural Terrorism Prevention, Response and Mitigation Equipment
UASI	Equipment	CBRNE Response Watercraft	Equipment	CBRNE Response Watercraft
UASI	Equipment	CBRNE Aviation Equipment	Equipment	CBRNE Aviation Equipment
UASI	Equipment	Cyber Security Enhancement Equipment	Equipment	Cyber Security Enhancement Equipment
UASI	Equipment	Intervention Equipment	Equipment	Intervention Equipment
UASI	Equipment	Other Authorized Equipment and Related Costs	Equipment	Other Authorized Equipment

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
SHSP	Training	Establishment of CBRNE and cyber security training programs within existing training academies, universities or junior colleges.	Training	Training Course and Program Development, Delivery, or Evaluation
SHSP	Training	Attendance at ODP-sponsored and approved CBRNE and cyber security training courses.	Training	Overtime
SHSP	Training	Backfill behind employees attending ODP-sponsored or approved courses.	Training	Backfill
SHSP	Training	Planning and conducting training workshops, conferences and training projects.	Training	Training Course and Program Development, Delivery, or Evaluation
SHSP	Training	Training plan development.	Training	Training Course and Program Development, Delivery, or Evaluation
SHSP	Training	Design, develop, conduct and evaluate CBRNE training.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Training courses on building information sharing capacities.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Training that includes methods of target hardening.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Training for facility security personnel.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Training for vessel and port law enforcement security personnel.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Recognition of CBRNE threats.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Weaponization of WMD agents.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	History of terrorism and social environments contributing to threats.	Training	Training Course and Program Development, Delivery, or Evaluation

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
LETPP	Training	Surveillance techniques.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Identifying/assessing critical infrastructure assets, vulnerabilities, and threats.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Intelligence analysis.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Cyber security enhancements.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Multi-cultural training for undercover operations.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Language training.	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Joint training with other homeland security entities (Secret Service/Customs and Border Protection).	Training	Training Course and Program Development, Delivery, or Evaluation
LETPP	Training	Training on the use of interoperable communications equipment.	Training	Training Course and Program Development, Delivery, or Evaluation
CCP	Training	Citizen education and participation in the Citizen Corps mission.	Training	Overtime for instructor preparation and delivery should be put "overtime". All other costs should be put in "Training Course and Program Development, Delivery, or Evaluation"
UASI	Training	Establishment of CBRNE and cyber security training programs within existing training academies, universities or junior colleges.	Training	Training Course and Program Development, Delivery, or Evaluation
UASI	Training	Attendance at ODP-sponsored and/or approved CBRNE and cyber security training courses.	Training	Overtime
UASI	Training	Backfill behind employees attending ODP-sponsored or approved courses.	Training	Backfill

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
UASI	Training	Planning and conducting training workshops, conferences and training projects.	Training	Training Course and Program Development, Delivery, or Evaluation
UASI	Training	Training plan development.	Training	Training Course and Program Development, Delivery, or Evaluation
UASI	Training	Design, develop, conduct and evaluate CBRNE training.	Training	Training Course and Program Development, Delivery, or Evaluation
SHSP	Exercise	Planning, designing, developing, conducting, participating in and evaluating exercises and projects that train homeland security preparedness, prevention and response personnel.	Exercise	Overtime for this activity should be put in "overtime". Backfill for this activity should be put in "backfill". All other costs should be put in "Exercise and Program Design, Development, Conduct or Evaluation"
SHSP	Exercise	Evaluating prevention and response plans, policies, procedures and protocols.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
SHSP	Exercise	Assessing the readiness of jurisdictions to prevent and respond to a terrorist attack.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
SHSP	Exercise	Planning, conducting and participating in an Exercise Planning Workshop.	Exercise	Overtime for this activity should be put in "overtime". Backfill for this activity should be put in "backfill". All other costs should be put in "Exercise and Program Design, Development, Conduct or Evaluation"
SHSP	Exercise	Setting up and maintaining a system to track the completion and submission of After Action Reports, the implementation of corrective actions from exercises, and meeting with local units of government to define procedures.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
LETPP	Exercise	Plan, design, develop, conduct and evaluate exercises that train homeland security preparedness, prevention and response personnel.	Exercise	Overtime for this activity should be put in "overtime". Backfill for this activity should be put in "backfill". All other costs should be put in "Exercise and Program Design, Development, Conduct or Evaluation"
LETPP	Exercise	Evaluate information sharing, prevention and response plans, policies, procedures and protocols, including exercises to evaluate various security protection, recognition, prevention and readiness capabilities.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
LETPP	Exercise	"Red Team" (force on force) exercises	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
LETPP	Exercise	Interoperable communications exercises	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
LETPP	Exercise	Setting up and maintaining a system to track the completion and submission of After Action Reports, the implementation of corrective actions from exercises, and meeting with local units of government to define procedures.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
LETPP	Exercise	Assess the readiness of jurisdictions to prevent and respond to a terrorist attack.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
CCP	Exercise	Design, develop and conduct exercises specifically for citizens, or to support the citizen component of first responder exercises, including preparing citizens for their role in the exercise.	Exercise	Overtime for this activity should be put in "overtime". All other costs should be put in "Exercise and Program Design, Development, Conduct or Evaluation"

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
UASI	Exercise	Planning, designing, developing, conducting, participating in and evaluating exercises and projects that train homeland security preparedness, prevention and response personnel.	Exercise	Overtime for this activity should be put in "overtime". Backfill for this activity should be put in "backfill". All other costs should be put in "Exercise and Program Design, Development, Conduct or Evaluation"
UASI	Exercise	Evaluating prevention and response plans, policies, procedures and protocols.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
UASI	Exercise	Assessing the readiness of jurisdictions to prevent and respond to a terrorist attack.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
UASI	Exercise	Planning, conducting and participating in an Exercise Planning Workshop.	Exercise	Overtime for this activity should be put in "overtime". Backfill for this activity should be put in "backfill". All other costs should be put in "Exercise and Program Design, Development, Conduct or Evaluation"
UASI	Exercise	Setting up and maintaining a system to track the completion and submission of After Action Reports, the implementation of corrective actions from exercises, and meeting with local units of government to define procedures.	Exercise	Exercise and Program Design, Development, Conduct or Evaluation
SHSP	M&A	Management of the FY04 SHSP.	Management & Admin	Hiring of contractors / consultants for this activity should be put in "hiring of contractors / consultants". Hiring of additional full or part-time staff for this activity should be put in "hiring of full or part-time staff". All other costs should be put in "all other M&A expenses"

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
SHSP	M&A	Implementation and administration of the SHSS.	Management & Admin	Hiring of contractors / consultants for this activity should be put in "hiring of contractors / consultants". Hiring of additional full or part-time staff for this activity should be put in "hiring of full or part-time staff". All other costs should be put in "all other M&A expenses"
SHSP	M&A	Acquisition of authorized office equipment.	Management & Admin	All Other M&A Expenses
SHSP	M&A	Authorized office equipment includes personal computers, laptop computers, printers, LCD projectors, and other equipment or software which may be required to support the implementation of the State Strategy.	Management & Admin	All Other M&A Expenses
LETPP	M&A	Management of the FY04 LETPP.	Management & Admin	Hiring of contractors / consultants for this activity should be put in "hiring of contractors / consultants". Hiring of additional full or part-time staff for this activity should be put in "hiring of full or part-time staff". All other costs should be put in "all other M&A expenses"
LETPP	M&A	Implementation and administration of the SHSS.	Management & Admin	Hiring of contractors / consultants for this activity should be put in "hiring of contractors / consultants". Hiring of additional full or part-time staff for this activity should be put in "hiring of full or part-time staff". All other costs should be put in "all other M&A expenses"

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
LETPP	M&A	Acquisition of authorized office equipment. Authorized office equipment includes personal computers, laptop computers, printers, LCD projectors, and other equipment or software which may be required to support the implementation of the State Strategy.	Management & Admin	All Other M&A Expenses
CCP	M&A	Hiring of full-time or part-time staff or contractors/consultants to assist with the management of FY 2004 CCP.	Management & Admin	Hiring of contractors / consultants for this activity should be put in "hiring of contractors / consultants". Hiring of additional full or part-time staff for this activity should be put in "hiring of full or part-time staff".
CCP	M&A	Hiring of full-time or part-time staff or contractors/consultants to assist with the implementation and administration of the SHSS.	Management & Admin	Hiring of contractors / consultants for this activity should be put in "hiring of contractors / consultants". Hiring of additional full or part-time staff for this activity should be put in "hiring of full or part-time staff".
CCP	M&A	Travel expenses for paid staff and volunteers to participate in meetings, training sessions, exercises, and service delivery.	Management & Admin	All Other M&A Expenses
CCP	M&A	Meeting related expenses	Management & Admin	All Other M&A Expenses
CCP	M&A	Acquisition of authorized office equipment (*Note: Authorized office equipment includes personal computers, laptop computers, printers, LCD projectors, and other equipment or software which may be required to support the implementation of the State Strategy.*)	Management & Admin	All Other M&A Expenses
CCP	M&A	Recurring fees/charges associated with certain equipment, such as cell phones, faxes, etc.	Management & Admin	All Other M&A Expenses

Program	Per State Grant Guide		Per ISIP (Program Narrative and Budget Worksheet)	
	Category	*Activity*	*Solution Area*	*Sub Category*
CCP	M&A	Leasing and/or renting of space for newly hired personnel to administer the CCP.	Management & Admin	All Other M&A Expenses
UASI	M&A	Management of the FY04 UASI grant.	Management & Admin	Hiring of contractors / consultants for this activity should be put in "hiring of contractors / consultants". Hiring of additional full or part-time staff for this activity should be put in "hiring of full or part-time staff". All other costs should be put in "all other M&A expenses"
UASI	M&A	Implementation and administration of the Urban Area Homeland Security Strategy or the Transit Security and Emergency Preparedness Plan.	Management & Admin	Hiring of contractors / consultants for this activity should be put in "hiring of contractors / consultants". Hiring of additional full or part-time staff for this activity should be put in "hiring of full or part-time staff". All other costs should be put in "all other M&A expenses"
UASI	M&A	Acquisition of authorized office equipment. Authorized office equipment includes personal computers, laptop computers, printers, LCD projectors, and other equipment or software which may be required to support the implementation of the urban area strategy or transit agency security and emergency preparedness plan.	Management & Admin	All Other M&A Expenses